

Segment and Geographic Results

Millions of dollars

Revenue	Q123	Q223	Q323	Q423	Q124	Q224	Q324	Q424	Q125	Q225	Q325	2023	2024	YTD 2025
<i>By segment results:</i>														
Completion and Production	\$ 3,409	\$ 3,476	\$ 3,487	\$ 3,317	\$ 3,373	\$ 3,401	\$ 3,299	\$ 3,178	\$ 3,120	\$ 3,171	\$ 3,223	\$ 13,689	\$ 13,251	\$ 9,514
Drilling and Evaluation	2,268	2,322	2,317	2,422	2,431	2,432	2,398	2,432	2,297	2,339	2,377	9,329	9,693	7,013
Total	\$ 5,677	\$ 5,798	\$ 5,804	\$ 5,739	\$ 5,804	\$ 5,833	\$ 5,697	\$ 5,610	\$ 5,417	\$ 5,510	\$ 5,600	\$ 23,018	\$ 22,944	\$ 16,527

By geographic region:

North America	\$ 2,765	\$ 2,696	\$ 2,608	\$ 2,423	\$ 2,546	\$ 2,481	\$ 2,386	\$ 2,213	\$ 2,236	\$ 2,259	\$ 2,364	\$ 10,492	\$ 9,626	\$ 6,859
Latin America	915	994	1,048	1,030	1,108	1,097	1,053	953	896	977	996	3,987	4,211	2,869
Europe / Africa / CIS	662	698	734	767	729	757	722	795	775	820	828	2,861	3,003	2,423
Middle East / Asia	1,335	1,410	1,414	1,519	1,421	1,498	1,536	1,649	1,510	1,454	1,412	5,678	6,104	4,376
Total	\$ 5,677	\$ 5,798	\$ 5,804	\$ 5,739	\$ 5,804	\$ 5,833	\$ 5,697	\$ 5,610	\$ 5,417	\$ 5,510	\$ 5,600	\$ 23,018	\$ 22,944	\$ 16,527

Operating Income/(Loss)	Q123	Q223	Q323	Q423	Q124	Q224	Q324	Q424	Q125	Q225	Q325	2023	2024	YTD 2025
Completion and Production	\$ 666	\$ 707	\$ 746	\$ 716	\$ 688	\$ 723	\$ 669	\$ 629	\$ 531	\$ 513	\$ 514	\$ 2,835	\$ 2,709	\$ 1,558
Drilling and Evaluation	369	376	378	420	398	403	406	401	352	312	348	1,543	1,608	1,012
Corporate and other	(58)	(59)	(64)	(63)	(65)	(65)	(60)	(65)	(66)	(66)	(64)	(244)	(255)	(196)
SAP S4 Upgrade Expense	—	(13)	(23)	(15)	(34)	(29)	(28)	(33)	(30)	(32)	(50)	(51)	(124)	(112)
Impairments and other charges	—	—	—	—	—	—	(116)	—	(356)	—	(392)	—	(116)	(748)
Total	\$ 977	\$ 1,011	\$ 1,037	\$ 1,058	\$ 987	\$ 1,032	\$ 871	\$ 932	\$ 431	\$ 727	\$ 356	\$ 4,083	\$ 3,822	\$ 1,514

CAPEX	\$ 268	\$ 303	\$ 409	\$ 399	\$ 330	\$ 347	\$ 339	\$ 426	\$ 302	\$ 354	\$ 261	\$ 1,379	\$ 1,442	\$ 917
DDA	241	245	256	256	263	271	270	275	277	284	285	998	1,079	846